





VICTOR NAPOLITANO
Alliance Bank of Arizona
Chandler Chamber, 2017 Board Chair

One of the most active and engaged bodies within the Chandler Chamber is Public Policy. The bi-monthly meetings are open to Chamber members and are well-attended by members of the local, state and federal legislative delegations.

Annually, the Public Policy committee develops, prioritizes and adopts an official position which becomes this booklet, *How We Stand*. These positions were formulated with essential input from the business community and approved by the Chamber Board of Directors. It prioritizes items critical to our business community that will keep Chandler at the forefront of Arizona's technology hub offering stakeholder businesses the opportunity to flourish and grow. This allows the local business community to speak with one voice, greatly enhancing the power of our pro-business message and augmenting our dynamic economy.



TERRI KIMBLE
President/CEO
Chandler Chamber

Thank you for taking interest in the Chandler Chamber's 2017 *How We Stand* Booklet. Many issues can impact a business's bottom line and the community's economic competitiveness. We recognize that legislative policies can help determine the success of our members. This booklet is a blueprint of legislative priorities developed to help build business prosperity.

When we engage and take action, it is a win-win situation. One of our main responsibilities is to research and inform our members of any legislative issues that would affect the outcome of the prosperity of not only our stakeholder businesses, but our entire business community.

We have created *How We Stand* to serve as a tool to encourage and support the development of the Chandler community. Thank you for your dedication to help further development and create opportunity for business as well as community.

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Presented by:



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PUBLIC POLICY / GOVERNMENT RELATIONS DIVISION PROGRAM OF WORK

MISSION

To proactively engage and influence the outcome of public policy issues and the endorsement of pro-business candidates to sustain and further enhance the healthy business climate in the City of Chandler and Arizona.

GOVERNMENT RELATIONS

The work of the Good Government Committee includes:

- 1) Expanding upon the Candidate Endorsement program and Candidate Forums.
- 2) Collaborating with the East Valley Chamber of Commerce Alliance, the Arizona Chamber of Commerce, and the U.S. Chamber of Commerce on legislative and congressional report cards.
- 3) Working with various governmental groups on issues that affect businesses in Chandler. This includes organizing various events with municipal and legislative leaders, including the East Valley Breakfast with the Governor and the East Valley Chambers of Commerce Alliance Legislative Breakfast.

PUBLIC POLICY

The work of the Public Policy Committee includes:

- 1) Hosting bi-weekly Public Policy Committee meetings to discuss current issues.
- Seeking input from experts in order to give committee members knowledge about hot issues.
- Developing the How We Stand document to share our pro-business objectives with elected leaders.
- 4) Collaborating with The East Valley Chambers of Commerce Alliance in analyzing legislative bills.
- 5) Developing advocacy plans when municipal or legislative issues require our involvement to achieve the desired outcome.
- 6) Promoting Chamber members for state and local boards and commissions.



DEVELOPMENT OF CHAMBER POSITIONS

The Chandler Chamber of Commerce is an organization driven by more than 1,400 members, representing over 170,000 employees of businesses operating within the Chandler area. The Chamber's Board of Directors develops and executes an annual strategic plan by adopting public policies. Recognizing the impact to the business community, Public Policy and Government Relations efforts are high priorities for the Chamber.

The Chamber's mission is to build a strong economic environment conducive to business success in Chandler and the surrounding area. The Public Policy Committee stays involved with policy issues being discussed by Congress, the Arizona Legislature, and Chandler City Council, to ensure any decisions support the mission of the Chamber.

The role of the Committee is to determine what effect proposed legislation, city ordinances, or ballot propositions have on the business community. The Committee composes statements that are submitted to the Board of Directors' Executive Committee for review and approval. The statement is then presented to the Chamber's Board of Directors for ratification. The Chamber uses this process to develop its positions on public policy issues.

The Chandler Chamber of Commerce is an active participant in the East Valley Chambers of Commerce Alliance along with Apache Junction, Carefree/Cave Creek, Fountain Hills, Gilbert, Mesa, Queen Creek, Tempe, and Scottsdale Chambers. The mission of the Alliance is to coordinate and communicate between the East Valley Chambers. Together the Alliance represents more than 6,000 businesses, one of the largest groups in the state.



| | LOCAL | STATE | FEDERAL | EDUCATION |
|-----------|----------|----------|----------|--|
| | ✓ | ✓ | | Support a world-class school system, with simplified, stable, equitable funding that provides for innovation necessary to support higher student achievement levels, Achieve60AZ goals, and a prepared workforce for the future. |
| | ✓ | ✓ | | Support an environment that promotes investment in the education system's human resources to address teacher shortages and improve student outcomes. This includes, but is not limited to loan repayment programs and innovative delivery systems. |
| | / | ✓ | ✓ | Support comprehensive K-12 education funding reform. |
| | ✓ | ✓ | ✓ | Support an appropriate increase in funding for K-12 education that results in nationally recognized graduates that are college and career ready including performance-based funding. |
| | / | ✓ | ✓ | Support rigorous education standards and assessments. |
| | ✓ | ✓ | | Support an innovative and competitive P-12 education marketplace that includes traditional district schools, public charter schools, private schools and online learning. |
| | ✓ | ✓ | | Support modernization of K-12 student tracking systems that ensures accurate attendance counts on a daily basis. |
| EDUCATION | ✓ | ✓ | ✓ | Support continued funding that ensures Arizona students have robust career, technical education (CTE) and Joint Technological Education District (JTED) options. |
| | ✓ | ✓ | | Support greater emphasis on financial literacy, history, entrepreneurship, research methodology and business education to prepare students for informed citizenship and understanding of business issues. |
| | H O W | WE S | STAND | |

| The Chamber supports the City of Chandler's efforts to attract, grow, and retain businesses that provide jobs at all levels of the economic spectrum and needed services in the local community through fair tax, fee, and fiscal policies in order to improve economic prosperity in the city. | LOCAL | STATE | FEDERAL | |
|---|----------|----------|----------|---------|
| Support greater emphasis on science, technology, engineering, arts and mathematics (STEAM) to compete aggressively in the global economy. | ✓ | ✓ | | |
| Support innovative methods that increase access to technology in order to advance education delivery at all grade levels including universities and community colleges. | ✓ | ✓ | | |
| Support school choice that offers options for open enrollment in district, charter, online, and private schools to best meet the needs of individual students. | ✓ | ✓ | | |
| Support Community College districts' ability to invest in appropriate non-tax revenue opportunities arising from entrepreneurial research by faculty, staff and students. | | ✓ | | |
| Support strategic investments in Arizona State University, community colleges and other public universities. | | ✓ | ✓ | |
| Support building upon the existing strengths of the university system and ensure world-class research capabilities, access for qualified students and excellent workforce preparation. | | ✓ | ✓ | |
| Support continued equitable funding of Arizona's state universities. | | ✓ | | |
| Support continued emphasis on the importance of job training and workforce development for current Arizona employers and small businesses. | | ✓ | | |
| Support an increase of state funding to state universities in order to reduce in-state resident students tuition costs, abide by the constitutional charge of providing education as free as possible, and advance universities as a key economic driver for the State of Arizona. | | ✓ | | UCATION |
| Support state university efforts to reform the state tuition remittance process. | | / | | EDU(|

ECONOMIC VITALITY & EXPANSION

Encourage global business collaboration by connecting with other international communities to expand business vitality through initiatives similar to the Sister Cities programs.

Support reasonable economic development and planning efforts to create a diverse business climate that supports businesses of all sizes in Chandler to make it "the place" to locate your business.

Support the use of eminent domain and incentives when prudent and necessary to maintain or expand long-term economic development opportunities.

Support the development of a readily available and comprehensive assistance programs regarding the procurement process for small business owners.

Encourage and support entrepreneurial activities throughout the City of Chandler such as the makers movement and collaborate working space that expand entrepreneurialism in the State.

Maximize use of the Retention and Expansion program between the Chamber and the City. Develop a timely and consistent process for partners to access and collect data that allows the Chamber to analyze the success of the program.

Support the city's short and long-term plans to encourage urban beautification along transportation corridors and decrease blighted areas, especially through education of retail business owners on programs such as the Infill Incentive and Adaptive Reuse Program.

Support the redevelopment of under-producing commercial properties throughout the City through the Adaptive Reuse Program and use of the Mayor's 4-Corner Retail Committee Report and continue to monitor the results of these programs.

| The Chamber supports the City of Chandler's efforts to attract, grow, and retain businesses that provide jobs at all levels of the economic spectrum and needed services in the local community through fair tax, fee, and fiscal policies in order to improve economic prosperity in the city. | LOCAL | STATE | FEDERAL |
|---|----------|----------|---------|
| Support public and private investment in infrastructure necessary to help enable high-tech manufacturing investments and growth. | ✓ | ✓ | |
| Support an amendment to the City's charter to increase term limits for the mayor and city council from eight to twelve years to provide continuity for the City's legislative process. | ✓ | | |
| Support expansion of the "knowledge economy" in Chandler by encouraging incentives for public and private investments in the research and development of various disciplines - including but not limited to - high tech manufacturing, the biosciences, healthcare, information technology, and renewable energy. | ✓ | ✓ | |
| Support economic development of the Chandler Municipal Airport. | / | | |
| Work with the City to provide transitional assistance for new businesses and employees residing in Chandler by sharing information on community resources and opportunities. | ✓ | | |
| Encourage alternative methods of urban planning. This can involve encouraging construction of additional vertical parking structures, construction of multi-family housing, and housing above store front. | ✓ | | |
| Give quarterly reports to City Council on business climate and trends. | ✓ | | |
| Educate the local business community, elected officials, and the public on recognizing the importance of including and utilizing local Chamber businesses whenever possible. | ✓ | ✓ | |
| Support additional job creation measures including workforce training and fiscally responsible tax incentives. | ✓ | ✓ | |

ECONOMIC VITALITY & EXPANSION CONT.

Support programs and agreements that expand trade opportunities for U.S. businesses to ease the ability to compete globally, including the continuation of the EX-IM Bank.

Support the protection of Arizona's image as a favorable environment for business location and expansion, job creation, and tourism.

Support governments' ability to offer economic development incentives.

The Defense and Aerospace industry as an economic engine for Arizona. A fiscally responsible defense budget must protect national security while eliminating automatic sequestration budget reductions which has a devastating impact on Arizona's defense industry.

Support increased funding for tourism marketing and business attraction, retention, and expansion.



GROWTH & LAND USE

The Chamber believes in sustainable economic development that encourages entrepreneurship, business attraction, retention, and expansion with a balanced emphasis on local control of planning, orderly growth, and open space preservation.

Support a balanced approach to development, recreational use and preservation of State Trust Land.

Support appropriate zoning and land use around military installations and airports that advances the mission of those facilities.

Support reasonable reforms to the State Land Department that would modernize its operations and maximize the economic return for the State Trust Land beneficiaries.

Support increased collaboration and coordination between counties and municipalities and the State Land Department in local planning and land use decisions and property disposition timetables.

Support continued innovative measures to fund ecotourism in state parks such as the successful model at Lost Dutchman State Park.

Support effective management of federal forest lands, including adequate funding for fire prevention.

Support legislation that would require the federal government to enter into an agreement with the state or any municipality that offers non-federal funds to reopen and temporarily operate public lands including national parks, national monuments and national recreation areas during a government shutdown.

Continued support for the FLAME ACT and the Four Forest Restoration Initiative (4FRI).



















| | LOCAL | STATE | FEDERAL | EFFICIENT & EFFECTIVE GOVERNMENT |
|--------------------------------|----------|----------|----------|---|
| EFFICIENT & EFFECTIVE GOVERNME | ✓ | | | Support regular reviews of city elected officials' compensation to reflect the complexity of their responsibilities and the time commitment necessary. |
| | | | ✓ | Support federal agencies operating within the boundaries directed by Congress. All rules and regulations should be thoroughly vetted as to their economic implications under the Administrative Procedures Act. |
| | | | ✓ | The Chamber believes the time has come for bold, long-term discussions to incrementally reduce the federal debt and unmitigated growth of current entitlement programs. |
| | | √ | | Support utilization of the appropriations subcommittee process in annual budgeting practices. |
| | | ✓ | | Support streamlining Arizona Corporation Commission business creation processes including publication requirement removal and same-day or next-day service. |
| | ✓ | ✓ | ✓ | Support Streamlining state government processes including paper reductions, process improvements, placing statutorily required public notices online and rightsizing state government. |
| | ✓ | ✓ | ✓ | Support effective communication between departments and modernization of service delivery to businesses including cost-effective state computer system upgrades. |
| | | ✓ | | Support moving Arizona's primary elections for congressional, statewide, legislative and county offices to May provided the election does not increase the cost to Arizona municipalities. |
| M M | / | / | | Support abolition of publicly funded elections at the state and local level. |
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We expect that city and state policy making decisions and monetary appropriations be done by elected officials.

Support Development of offsite enrollment in the "Request to Speak" system to expand participation in the process and allow greater access to the disabled community.

Support policy and appropriations being accomplished by elected legislators, not through unnecessary ballot measures, executive orders or multi-state coalitions.

Support privatizing state services if they can be comparably and appropriately delivered at equal or less cost.

Support increasing the terms for state senators from two to four years with staggered elections.

Support outreach to the regulated community prior to regulation removal.



| | LOCAL | STATE | FEDERAL | ENERGY, UTILI [*] Environment |
|-------------------------------|----------|----------|----------|--|
| | ✓ | ✓ | | Support utility initiatives, in that keep utility rates fair an compromising service, safet |
| FNERY HITHLITIES & ENVIRONMEN | ✓ | | | Support the City's overall w and drought management pl affordable, and reliable water residents and businesses. |
| | ✓ | ✓ | | Support state energy policies continued development and energy infrastructure such as and distribution facilities in affordable and reliable energy |
| | ✓ | ✓ | ✓ | Support reasonable air, wate efficiency policies that proviontions for business that do requirements. |
| | ✓ | ✓ | ✓ | Support State primacy under Plan and the Clean Air Act, power for Arizona businesse generation assets. |
| | | ✓ | ✓ | Support appropriate legislatic policies that recognize value grid as an asset requiring community improvement and support the of those who use and operate |
| | | ✓ | | Support policies that distributed generation custon transparency, and minimize consumer classes to ensure a and equitable share of costs keep it operating reliably at |
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es that encourage the maintenance of statewide as generation, transmission order to ensure safe, gy supplies.

er quality, and energy ride practical, multiple not exceed federal

er the EPA Clean Power ensuring low cost electric es and protecting Arizona

tion, regulation, and e in the electric power onsistent maintenance, hrough investments by all te the grid.

oute system costs equitably at recover grid costs from mers, enhances cost cost shifting between all customers pay a fair to maintain the grid and to all times.

| In order to ensure the safe, reliable, and competitive provision of services to Arizona industrial, commercial, and residential consumers, the Chamber supports policies and legislation that support the continued development and maintenance of statewide energy, water, and telecommunication infrastructure. The Chamber supports balanced environmental policies that protect our natural resources, yet are sensitive to Arizona's unique needs and do not place an undue burden on businesses. | LOCAL | STATE | FEDERAL |
|--|----------|----------|----------|
| Support cost-effective "green" initiatives including clean and renewable energy but opposes mandates to accomplish those goals. | ✓ | ✓ | ✓ |
| Support appropriate action to ensure an adequate supply, necessary infrastructure and transmission of gasoline, broadband, electricity, natural gas, water and other critical resources to fuel our state's economic vitality. | √ | ✓ | ✓ |
| Support the continued viability of the Central Arizona Project including protection of the Navajo Generating Station. | | ✓ | ✓ |
| Support the continued viability of the Four Corners Power Plant and the Central Arizona Project with protection for the Navajo Generating Station. | | ✓ | ✓ |
| The protection of Arizona's critical energy infrastructure, including but not limited, to the generation, transmission, and distribution assets already operating. | ✓ | ✓ | ✓ |
| Support efforts, such as the Arizona Water Banking Authority, that enables Arizona to fully utilize its entire Colorado River entitlement. | ✓ | | ✓ |
| Support the fundamental concepts of the 1980 Groundwater Management Act. The Chamber also supports statewide development of long-term sustainable water supplies, coordination between active management areas, and encouragement of direct groundwater recharge projects and promotion of water conservation. | ✓ | ✓ | ✓ |
| Supports programs and rates that encourage customers to manage their peak power usage to help control overall system costs and maintain affordable power in Arizona. | ✓ | ✓ | ✓ |
| | | | |

& ENVIRONMENT

UTILITIES,

ENERY,

| | LOCAL | STATE | FEDERAL | ENERGY, UTILITIES, & ENVIRONMENT cont. |
|--------------------------------|----------|----------|----------|---|
| ENERY, UTILITIES, & ENVIRONMEN | | ✓ | | Supports Arizona in developing a State Implementation Plan in response to federal carbon emission reduction requirements under the EPA Clean Power Plan and the Clean Air Act. The Chamber urges the EPA to give deference to Arizona's reasoned policy and technical determinations developed through extensive stakeholder collaboration, thereby ensuring low cost electric power for Arizona businesses and protecting Arizona generation assets. |
| | √ | ✓ | √ | The 1980 Arizona Groundwater Management Act. Arizona's water needs are vastly different from those of the northeast U.S. and are best left to State management. The Chamber supports statewide development of long-term sustainable water supplies, coordination between active management areas, and encouragement of direct groundwater recharge projects and promotion of water conservation on a State level. |
| | | | ✓ | Support state primacy under the EPA Clean Power Plan and Clean Air Act, ensuring low cost electric power for Arizona businesses and protecting Arizona generation assets. |
| | | | ✓ | Support Arizona in developing, through extensive stakeholder collaboration, its State Implementation Plan in response to federal carbon emission reduction requirements. |
| | ✓ | ✓ | | Support the 1980 Groundwater Act as well as development of long-term sustainable water supplies in the East Valley. |
| | ✓ | ✓ | | Encourage efforts to educate businesses and their employees about environmentally-friendly transportation strategies such as mass transit systems and alternative fuel vehicles. |
| A E N T | / | / | | Support a balanced approach to development, recreational use and preservation of State Trust Land. |
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Encourage policy changes that provide for major sources to secure required air permits to locate or expand operations.

Support the expansion of the economic incentives for LEED (Leadership in Energy & Environmental Design) certified buildings and sustainable development.

Work with Arizona's federal delegation to address environmental overreach by the federal government.

Support the Department of Water Resources' efforts to promote statewide water conservation and ensure coordination between active management areas.

Oppose air quality legislation and regulations that exceed federal requirements, as well as oppose federal regional haze regulations that are based on visibility standards not perceptible to the human eye, do not result in significant health benefits, and increase costs on businesses and consumers.



| | LOCAL | STATE | FEDERAL | HEALTHCARE & AFFORDABLE INSURANCE |
|----------------|----------|----------|----------|---|
| HEALTHCARE & A | ✓ | ✓ | | Support training and recruiting efforts in the medical community to meet the demands of a high quality standard of care. |
| | ✓ | ✓ | ✓ | Support an environment which attracts capital investment from the healthcare industry as well as encourages investment in people and technologies pursuant to high quality and competitive healthcare. |
| | / | ✓ | ✓ | Oppose Health Insurance Coverage mandates |
| | | ✓ | ✓ | Support reasonable Arizona Health Care Cost Containment System (AHCCS) payment rates that cover hospital costs and would minimize hidden/ shifted health care costs to employers. |
| | √ | ✓ | ✓ | Support an environment that promotes investment in the healthcare industry's human resources and development of technology to address provider shortages and improve patient outcomes. This includes, but is not limited to loan repayment programs, expansion of available Graduate Medical Education (GME) positions and innovative delivery systems. |
| AFFORDA | | ✓ | ✓ | Support access to competitive healthcare programs that will fix the current problem of rising healthcare costs, loss of providers and loss of benefits within plans. |
| BLE | / | ✓ | | Support patient-centered clarity in the medical billing process that treats all consumers equally. |
| INSURANCE | | / | / | Support innovative legislation aimed at reducing the actual cost of healthcare. |
| | | / | | Support the continuation of funding for KidsCare in the State appropriations process. |
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The Chamber recognizes the broad business and economic impacts of rising healthcare costs and the challenges businesses face in providing affordable healthcare benefits to employees. The Chamber also recognizes the positive economic impact the healthcare sector brings to the community in high wage and advanced technology employment and capital projects, in addition to high quality care.

Support policy and legislation that would allow pharmaceutical benefits to be de-bundled from health insurance coverage for employees to allow them to source lower cost pharmaceutical benefits from third party providers.

Support efforts to reform provisions of the Patient Protection and Affordable Care Act that have resulted in increased regulation, healthcare expenses, and taxes.

Support appropriate liability reform measures that limit frivolous litigation and reduce the costs of healthcare and health insurance.

Study the effects of Accountable Care Organizations (ACOs) and their efforts to provide improved quality of care while reducing the costs of healthcare.

Support the positive effects of workplace wellness and to giving tax-favored status to programs aimed at keeping employees healthy.

Encourage federal advocacy efforts to reform the existing Emergency Medical Treatment & Labor Act (EMTALA) in order to minimize the financial impact on the business community.

Support repeal of the 40% excise ("Cadillac") tax. Scheduled for implementation in 2020, this tax on high-value plans will force employers to restructure their benefits and will result in higher premiums, reduced coverage, and less flexibility.

Opposes health insurance coverage mandates that place an undue burden on businesses and individuals.



LOCAL STATE FEDERAL

IMMIGRATION

The Chamber supports comprehensive federal immigration reform that is responsible, stimulates the economy, and creates jobs. Reform would not only improve enforcement to protect the border, but also facilitate the flow of trade and travel.

Federal policy to properly seal our porous borders, respond to the labor needs of the economy in an expeditious manner, and resolve the issues of illegal immigrants already living in the U.S. We support comprehensive immigration policy reform that:

- First and foremost, strengthens border security. From guarding the physical border to better tracking of expired visas, we must stem the tide of illegal immigration.
- Offers a secure, reliable system for employers to verify the legal work eligibility of employees. Employers need a federally based, user-friendly, low-cost, non-discriminatory method to ensure they are complying in good faith with the law.
- Establishes a market-based immigration process to support a wide range of workforce needs and to respond quickly to the employment demands of US businesses. Legal international workers play an integral part in the US economy.
- Develops criteria and establishes a guest worker/ visa program for illegal immigrants already in the US with no other criminal or arrest record in both the US and their countries of origin, which is based on strictly enforced criteria, including payment of penalties. Productive, integrated members of our society should be given an opportunity to continue to add to our economy.
- Reimburses states for the costs of incarcerating, educating and providing health care for individuals in the country illegally. The Federal Government should take responsibility for the breakdowns in federal immigration policy. Support the strengthening of border security, including improvements to the physical border as well as improved tracking systems for visas.

DEFENSE & CYBER SECURITY

The Chamber supports the Defense and Aerospace industry as an economic engine for Arizona. The Chamber advocates for legislation that provides information and security designed to shield businesses from cyber threats while protecting their rights to privacy.

Support the Defense and Aerospace industry as an economic engine for Arizona. A fiscally responsible defense budget must protect national security while eliminating automatic sequestration budget reductions which has a devastating impact on Arizona's defense industry.

Support legislation that provides information and security designed to shield businesses from cyber-threats while protecting their rights to privacy. Cyber security information-sharing legislation must include robust safeguards for businesses that voluntarily exchange threat data with their peers and government partners.

Encourage policymakers to adopt positive incentives, such as full liability protections, as part of cyber legislation to enable companies to take decisive actions during national incidents.

Increase awareness and education of U.S. businesses through a public-private partnership with federal, state, and local entities to promote cyber security as part of businesses overall risk management process.

Engage U.S. defense and intelligence communities on the private sector's role in the nation's evolving cyber defense strategy, including topics such as active defense and deterrence.

Support a fiscally responsible defense budget that protects national security.



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The Chamber encourages maintaining or enhancing current business tax credits and exemptions, while opposing new taxes on business services that may adversely affect economic and business growth. Arizona must compete nationally and globally to attract and retain strong, healthy businesses. Support responsible stewardship of tax dollars to ensure they are used only for their intended purpose.

Reducing business property taxes in order to remain globally competitive.

Creating financing mechanisms to improve Arizona's competitive position for business attraction, retention and expansion.

Oppose passage of measures that limit flexibility in funding decisions that adversely impact the business community.

Oppose business tax increases including the elimination of current business tax credits or business tax exemptions.

Oppose changes in the formula that would reduce the percentage of state shared revenues payable to cities and towns or repayment requirements back to the State.

Support renewal of Arizona's research and development tax credit program to encourage industry innovation and ensure a globally competitive position.

Support policy that creates value for stranded tax credits earned by companies investing in Arizona.

Encourage the creation of special economic development zones to incentivize or encourage the attraction of new and existing businesses to the area.



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TORT REFORM

The Chamber supports reforming the tort and legal system so that it's not as costly to businesses and reduces the amount of frivolous lawsuits.

Support legal reforms that allow for appropriate compensation for substantiated damages and reduce frivolous litigation and costs to Arizona businesses.

Support discouraging frivolous disability lawsuits, allowing for a cure period and encouraging compliance with Arizona disabilities statutes.

Support significant tort reform measures including limits on damages to reduce the costs of health care and health insurance. Health care related tort reform will encourage attraction and retention of a qualified health care workforce.



WORKFORCE/EMPLOYER/ EMPLOYEE RELATIONS

The Chamber supports the development of a labor environment that is both globally competitive and meets the unique needs of Arizona employers.

Support responsible legislative and administrative reforms that ensure the effectiveness of the Arizona unemployment insurance program to reduce business costs.

Oppose changes to worker's compensation benefits that increase costs to employers.

The Chamber supports discouraging frivolous disability lawsuits, allowing for a cure period and encouraging compliance with Arizona disability statutes.

Support medical care and administrative programs that decrease worker's compensation costs.

Support guaranteeing the right to vote by secret ballot in labor union organizing decisions.

Support maintaining Arizona's status as a "right-to-work" and "employment-at-will" state.

Support an anti-discrimination statute that respects the human and religious rights of individuals and business owners alike while maintaining the inclusionary image of Arizona.

Support to preserve a business owners' ability to manage its workplace and workforce without expanded federal intrusion, specifically the new rules from DOL, EEOC, and NLRB put into place without congressional review.

Oppose policies such as the Overtime Rule from the DOL that seek to impose wage decisions on businesses without congressional approval.

Oppose excessive and unnecessary government intrusion on the workforce, including changes in qualifications for exempt employees, creation of a joint employer for purposes of collective bargaining, and easing the way for "Ambush Elections."

| | LOCAL | STATE | FEDERAL | TRANSPORTATION |
|----------------|----------|----------|----------|---|
| | ✓ | | | Support an update of the transportation master plan that would recommend standards of accountability for all modes of transportation in the City. With Chandler -areas, a viable high capacity transit system becomes more critical. |
| | / | ✓ | | Support multi-modal transportation collaboration between Chandler and its surrounding communities. |
| | ✓ | | | Support limitations on residential encroachment of Chandler Municipal Airport and Stellar Airpark to ensure their long-term economic viability. |
| | ✓ | ✓ | | Support efforts for increased funding to develop and improve infrastructure at Chandler Municipal Airport. The Chamber recognizes that the airport is an economic catalyst and therefore we oppose efforts to reduce funding that would negatively impact operations. |
| | ✓ | | | Support action that maintains and enhances walkability and the cyclist friendly nature of both downtown and Chandler as a whole. |
| | / | | | Encourage the City of Chandler to examine innovative ways to integrate automotive mobility. |
| | / | | | Support existing transportation requirements when developing mixed use business and industrial areas. |
| TRANSPORTATION | ✓ | ✓ | | Support use of innovative transportation solutions such as public-private partnerships that improve movement of people and goods and fosters job creation and economic development. |
| | ✓ | ✓ | ✓ | Support connecting employees and goods to job centers through a multimodal transportation system with international, statewide and multiregional transportation options. |
| | / | / | / | Support continued construction of the regional freeway system with priority given to Williams Gateway (SR24.) |
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| The Chamber encourages the City of Chandler to collaboratively develop multi-modal transportation projects that increase economic growth, reduce traffic, and enhance quality of life while connecting metropolitan and rural areas for business, tourism, and leisure travel. | LOCAL | STATE | FEDERAL | |
|--|----------|----------|----------|---------|
| Support the planning and development of the proposed I-11, proposed Southeast Valley I-10 north/south reliever and other international trade routes through Arizona. | | ✓ | ✓ | |
| Support policies that ensure state and local agencies develop and enforce regulations in a fair, expeditious and consistent manner, including oversight of right-of-ways. | ✓ | ✓ | ✓ | |
| Support more state and federal transportation dollars appropriated to the Phoenix- Mesa-Scottsdale metropolitan statistical area and northeast Pinal County based on revenue generated, vehicle miles traveled, and population. | √ | ✓ | ✓ | |
| Support the regional airport system as an economic catalyst. | ✓ | ✓ | ✓ | |
| Support long-term transportation bill funding would be placed in a restricted account to allow for proper planning of much-needed infrastructure. Arizona should receive its equitable share of federal transportation dollars to include much needed funding for ports of entry and the I-11. | | | ✓ | |
| Oppose any shifting or repealing of funds currently designated for the development and maintenance of the East Valley regional transportation system. Transportation project construction should be based on programmed projects, congestion relief, and air quality compliance. | | ✓ | √ | |
| Support increased appropriations of state and federal transportation dollars based on growth and development needs to fund mandates from the Fixing America's Surface Transportation Act (FAST). | | | ✓ | F & F C |
| Oppose any sweep of the Highway User Revenue Fund. | | ✓ | | ر ا |
| Oppose efforts to reduce airport funding that will negatively impact operations or expansion. | / | ✓ ✓ | / | - F |

DESIGNED BY DBARKAN DESIGNS

HOW WESTAND | 27

ELECTED OFFICIALS - CITY OF CHANDLER

As of January 2017

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Mayor Jay Tibshraeny jay.tibshraeny@chandleraz.gov Last full year of term 2018

Council Members



Councilmember Kevin Hartke kevin.hartke@chandleraz.gov Last full year of term 2018



Councilmember Mark Stewart mark.stewart@chandleraz.gov Last full year of term 2021



Councilmember Sam Huang sam.huang@chandleraz.gov Last full year of term 2021



Councilmember Nora Ellen nora.ellen@chandleraz.gov Last full year of term 2021



Councilmember Rene Lopez rene.lopez@chandleraz.gov Last full year of term 2018



Councilmember Terry Roe terry.roe@chandleraz.gov Last full year of term 2018

ELECTED OFFICIALS - STATE OF ARIZONA

As of January 2017



Arizona Governor Doug Ducey (R)

Executive Tower at the State Capitol
1700 West Washigton Street
Phoenix, AZ 85007-2890
Tel. (602) 542-4331
Email: azgov@az.gov
www.governor.state.az.us
Last full year of term 2018



Attorney General Mark Brnovich

1275 West Washington Street Phoenix, AZ 85007-2926 Tel. (602) 542-5025 Email: consumerinfo@azag.gov www.azag.gov Last full year of term 2018



Maricopa County Supervisor District #1 Denny Barney

301 West Jefferson Street, 10th Floor Phoenix, AZ 85003 Tel. (602) 506-1776 Email: barneyd@mail.maricopa.gov www.maricopa.gov/dist1 Last full year of term 2021



Secretary of State Michele Reagan

1700 West Washington Street, 7th Floor Phoenix, AZ 85007-2888 Tel. (602) 542-0681 Email: sosadmin@azsos.gov www.azsos.gov Last full year of term 2018



State Treasurer Jeff DeWit

1700 W. Washington Street, Phoenix, AZ 85007 Tel. (602) 542-7800 Email: info@aztreasury.gov www.aztreasury.gov Last full year of term 2018



Arizona Department of Education Superintendent Diane Douglas

1535 W Jefferson Street Phoenix, AZ 85007 Tel. (602) 542-5460 Email: adeinbox@azed.gov www.azed.gov

Last full year of term 2018

ARIZONA STATE LEGISLATURE

As of January 2017

1700 West Washington, Phoenix, AZ 85007-2890

Legislative District 17



Senator Steve Yarbrough (R)
Senate President
syarbrough@azleg.gov
Last full year of term 2021

Legislative District 18



Senator Sean Bowie (D) sbowie@azleg.gov Last full year of term 2021



Representative Jeff Weninger (R) jweninger@azleg.gov Last full year of term 2021



Representative Jill Norgaard (R) jnorgaard@azleg.gov Last full year of term 2021



Representative J.D. Mesnard (R) Speaker of the House jmesnard@azleg.gov Last full year of term 2021



Representative Mitzi Epstein (D) mepstein@azleg.gov Last full year of term 2021

ARIZONA CORPORATION COMMISSION COMMISSIONERS WING

As of January 2017

1200 West Washington, Phoenix, AZ 85007-2996 (602) 542-2237

www.cc.state.az.us



Commissioner Bob Burns (R) RBurns-web@azcc.gov



Commissioner Tom Forese (R) forese-web@azcc.gov



Commissioner Doug Little (R) little-web@azcc.gov



Commissioner Boyd Dunn (R) dunn-web@azcc.gov



Commissioner Andy Tobin (R) tobin-web@azcc.gov

ELECTED OFFICIALS - UNITED STATES

As of January 2017 www.senate.gov



United States President (R)
President Donald Trump

The White House
1600 Pennsylvania Avenue, NW
Washington, DC 20500
Tel. (202) 456- 1111
www.whitehouse.gov
Last full year of term 2021



US Senator John McCain (R)

Last full year of term 2023

www.mccain.senate.gov



US Senator Jeff Flake (R)
Last full year of term 2018
www.flake.senate.gov



Congressional District 5 US Representative Andy Biggs (R) Last full year of term 2023

www.biggs.house.gov



Congressional District 9 US Representative Kyrsten Sinema (D)

Last full year of term 2023 www.sinema.house.gov

PUBLIC SCHOOL DISTRICTS LOCATED IN CHANDLER WITH ELECTED OFFICIALS

As of January 2017

CHANDLER UNIFIED SCHOOL DISTRICT GOVERNING BOARD

www.chandler.k12.az.us

Superintendent: Dr. Camille Casteel

Board:

Annette Auxier expires: December 2018 Bob Rice expires: December 2018 expires: December 2020 Barb Mozdzen Karen McGee expires: December 2020 David Fyans expires: December 2020

KYRENEUNIFIED SCHOOL DISTRICT GOVERNING BOARD www.kyrene.org

Superintendent: Dr. Jan Veselv

Board:

Bernadette Coggins expires: December 2018 John Kina expires: December 2020 Michelle Fave expires: December 2020 Kristin Middleton expires: December 2018 Michael Myrick expires: December 2020

TEMPE UNION HIGH SCHOOL DISTRICT GOVERNING BOARD www.tempeunion.org

Superintendent: Dr. Kenneth Baca

Board:

Sandy Lowe expires: December 2020 DeeAnne McClenaban expires: December 2018 expires: December 2020 Michelle Helm Berdetta Hodge expires: December 2020 Brandon Schmoll expires: December 2020

MESA UNIFIED SCHOOL DISTRICT GOVERNING BOARD www.greatschools.org

Superintendent: Dr. Michael Cowan

Board:

Steven Peterson expires: December 2020 Jenny Richardson expires: December 2018 Elaine Miner expires: December 2020 Ben Smith expires: December 2018 Kiana Sears expires: December 2020

For a complete listing of schools in Chandler, Visit the Chandler Chamber website, at www.ChandlerChamber.com



CHANDLER CHAMBER OF COMMERCE 2017 CHAMBER BOARD OF DIRECTORS

EXECUTIVE COMMITTEE

CEO Terri Kimble Chandler Chamber Of Commerce
Board Chair Victor J Napolitano Alliance Bank of Arizona

Vice Chair Jane Hanson Dignity Health Chandler Regional

Medical Center

Immediate Past Chair Jeremy McClymonds, CRPC FORM Prosperity Wealth Advisors, LLC

 Secretary
 Camille Cisek
 Orbital ATK

 Treasurer
 Faye Stone
 IncogNitos

 Legal Counsel
 Richard Amoroso
 Polsinelli PC

Membership Services Co-Chair Laureen Pugh Gear Up Promotions, LLC Public Policy Co-Chair Stephanie Salazar Arizona State University

Marketing/Communications IT Chair Ryan McCaigue Unwired Engineering 2017 Ostrich Festival Chair Ralph Guariglio AZRC Realty LLC

Programs & Events Molly Bell PayPal
Public Policy Co-Chair Teri Gittus Title 365

Membership Services Co-Chair Steve Greenhalgh Arizona Pest Prevention, Inc.

Executive Committee Dunston Simpson Cox Business
Executive Committee Mike McClanahan St. Vincent de Paul

Executive Committee Tim Layton Air Products And Chemicals

Executive Committee Dan Kush Consultant

BOARD OF DIRECTORS

Sergio Baiza Wells Fargo Bank
Golf Chair Carlos Becerra Toyota Financial Services

Michael Brienza Earnhardt Auto Centers
Adrienne Bryant Bryant Commercial Real Estate
James Christensen KCA Event Management

James Christensen KCA Event Management
Finance Committee Aaron Dock Salt River Project
Nancy Dudenhoefer Kyrene School District

Beth Fiorenza Downtown Chandler Community

Partnership (DCCP)

Finance Committee Lori Gallegos First Credit Union

Education Co-Chair Dr. Craig L Gilbert Chandler Unified School District Tourism Chair J. Green Texas Western Hospitality

J. Green Texas Western Hospitalit

Rick Heumann CMA
Renee Levin Intel Corporation

Ann Marie McArthur About Care

Steve Murphy Sunpin Solar Development LLC

Gilbert Ochoa Creative + Cultural Jane Poston J2 Media, LLC

Rustyn Sherer APS

Delaney Starks Bell Mortgage

Merlin Smith Garmin International
Shelly Winson True Choice Benefits, LLC

Ex-Officio Jay Tibshraeny, Mayor City Of Chandler
Ex-Officio Jeff Weninger Floridino's Pizza

Ex-Officio Jeff Weninger Floridino's Pizza & Pasta, State

Representative

Ex-Officio Joan Saba Saba's Western Wear

Education Co-Chair

WIB Liaison

CHANDLER CHAMBER OF COMMERCE 2017 PUBLIC POLICY & GOVERNMENT RELATIONS*

Division Chairs: Stephanie Salazar, ASU Teri Gittus, Title 365

John Repar, Retired Businessperson

Listed below are the Chamber member companies who provided input to this document and/or participated in public policy efforts

Air Products: Greg Fontaine
Air Products: Tim Layton
Air Products: Kevin McKenzie
APS: Katie Prendergast
APS: Rustyn Sherer
Arizona State University: Angela (

Arizona State University: Angela Creedon
Arizona State University: Stephanie Salazar
AZ Residential Commercial Realty: Bill Farretta
AZ Residential Commercial Realty: Ralph Gariglio
BBVA Compass Bank: Doug Johnson

Biltmore Executive Group: Matt Eberle Bliss Realty & Investments: Drew Dumas Bryant Commercial Real Estate: Jonvieve Bryant

CenturyLink: JeffMirasola

Chandler Chamber of Commerce: Terri Kimble
Chandler Fashion Center: David Moss

Chandler Men of Action: Victor Hardy
Chandler Municipal Airport: Chris Andres
Chandler Unified School District: Lana Berry

Chandler Unified School District: Camille Casteel Insight Analytics: Ed Flynn Intel Corporation: Jason Ba Chandler Unified School District: Graig Gilbert Intel Corporation: Jason Ba Chandler Unified School District: Joel Wirth IPS Realty: John Neiman Chandler-Gilbert Community College: Cindy Barnes-Pharr J2 Media, LLC: Jane Poston Chandler-Gilbert Community College: William Guerriero JP Morgan Chase: George I City of Chandler: Nora Ellen Kathryn Firisin, NIMD, MSPT:

Gity of Chandler: Revin Hartke
Gity of Chandler: Revin Hartke
Gity of Chandler: Rick Heumann
Gity of Chandler: Sam Huang
Gity of Chandler: Jeff Kurtz
Gity of Chandler: Rene Lopez
Gity of Chandler: Micah Miranda
Gity of Chandler: Kim Moyers
Gity of Chandler: Ryan Peters
Gity of Chandler: Terry Roe
Gity of Chandler: Jack Sellers
Combined Insurance: Dave Waltzer

Concept 2 Completion: Mark Stewart Corporate Concierge Services: Katie Ancona

Cox Communications: Rachel Aja Cox Communications: Dunston Simpson

Crisp Greens: Brandon Fisher

Crisp Greens: Darron Moffatt

Desert Cove Nursing Center: Darlene Barkau

Dignity Health: Julie Graham

Dignity Health: Shirley Gunther Dignity Health: Jane Hanson Dignity Health: Anna McShane

Discount Cab-Total Transit: Kevin Boor Earnhardt Auto Center: Michael Brienza East Valley Partnership: John Lewis Express Employment: Desirae Noonan

FAQLLC: Farrell Quinlan
First Credit Union: Debra Janusee
First Credit Union: Jan Mullins

FORM Prosperity Wealth Advisors, LLC: Jeremy McClymonds

Freedom Life Church: Shea Ferguson Garcia's Mexican Restaurant: Kylie Miller

GARMIN: Merlin Smaith Health Choice: Troy Garland

Heritage Action for America: Nathan Duell
Human Relations Commission: Cynthia Hardy
Imagine Technology Group: Tiffany Allen

Imagine Technology Group: Tiffany Allen Infermadiks: Joyce Vogt Insight Analytics: Ed Flynn Intel Corporation: Jason Bagley IPS Realty: John Neiman J2 Media, LLC: Jane Poston JP Morgan Chase: George Kimble Kathryn Firisin, NMD, MSPT: Katy Firisin KCA Event Management: James Christensen

KCAEvent Management: James Christensen Keller Williams Realty East Valley: Estelle Wallace Kyrene School District: Bernadette Coggins Kyrene School District: Nancy Dudenhoefer Kyrene School District: Rosalie Hirano Kyrene School District: Michelle Hirsch Landings Credit Union: Harvey Gibson

Laser Creations: Jerry Sanniec Medi-Weightloss Chandler: Bryan Bryant Mesa Community College: Kate Mohler Michaels & Associates: Kevin Michaels

Microsoft Chandler Fashion Center: Brandon Ramsey

MomDoc: Diego Gettler

New York Life Insurance Company: Arushee Divyakirti

Newman Realty: Lisa Williams

Northern Arizona University: Rosemary Liversedge

Office Evolution: Kyle Timmons

Office of U.S. Congressman Matt Salmon: Jon McHatton

Opes Financial Solutions: D'Andre Rippy

rigami Owl: Gina La Benz

Paradise Luxury Homes: Sandy Roy-Moder Parkway Bank: Natalie Bowers

Parkway Bank: Margaret Jando Paypal: Molly Bell

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Power Process Consulting, LLC: Stephen Belflower Principal Financial Group: Sally Putnam Project Training Plus, LLC: Mary McNally

Prudential: Annie Schlosser

Red Means Stop Traffic Safety: Barbara Hoffman

RemX Specialty Staffing: Scott Smith Retired Business Professional: John Repar Salt River Police Department: Seth Graham

Salt River Project: Aaron Dock

San Tan Modile Upholstery: Jean Ellenberger

Shoppers Supply: Mike Dodson

SoHo 63: Megan Schmidt

Southwest Gas Corporation: Rebecca Hudons-Nunez Southwest Gas Corporation: Matthew Ligouri Sunpin Holdings, LLC: Steve Murphy Tag Media+Ink: Lauren Bell Tempe Mechanical: Josh Young The 24 Hour Tattoo & Piercing: Daniel Robles

The Law Firm of Bert E. Moll, P.C.: Bert Moll
The Nature Conservancy: Christian Stumpf
The Peak Fleet: Brian Stinson

The Peak Fleet: Brian St The Signery: TJ Marco Title365: Teri Gittus

Transamerica Financial Advisors: Troy Hatch
Transamerica Financial Advisors: John Long
True Choice Benefits, LLC: Shelly Winson
TruWest Credit Union: Patsy Perez
U.S. Chamber of Commerce: Jennings Imel
United Brokers Group: Char Cammans
Waddell & Reect: Stephen John
Wrangler News: Tracy Doren

* Note: This document does not necessarily represent the beliefs or positions of these members or the businesses they represent.



SUPPORTING ECONOMIC GROWTH

Fostering job creation helps drive a healthy economy. That's why SRP joins forces with local businesses and community leaders. From attracting out-of-state companies to supporting nonprofits and connecting customers with our moneyand energy-saving advice, we proudly support efforts that help our state grow and prosper. Find out more at **PowerToGrowPHX.com**.

SRP can help you grow your business too with rebates on energy-efficient upgrades. Visit **savewithsrpbiz.com** for details.

